2024 Corporate Governance Statement



This Corporate Governance Statement reports on RTG Mining Inc.'s ("RTG" or the "Company") corporate governance framework, principles and practices. RTG reviews its governance practices regularly and revises these practices as appropriate to reflect changes in law and best practice in corporate governance. ASX Listing Rule 4.10.3 requires ASX listed companies to report on the extent to which they have followed the ASX Corporate Governance Principles and Recommendations ("ASX Principles") released by the ASX Corporate Governance Council ("CGC"). The ASX Principles require the board to consider carefully the development and adoption of appropriate corporate governance policies and practices founded on the ASX Principles. A description of the Company's main corporate governance practices is set out below. All these practices, unless otherwise stated, were in place for the entire year and are reported in accordance with the 4th Edition of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations.

Princ	iple 1: Lay solid foundations for management and or	versight	
Princ	iple	Complied	Comment
1.1	A listed entity should have and disclose a board charter setting out:	Yes	The Board has adopted a formal Board Charter, which sets out matters delegated to the Board, and those delegated to management.
	 (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. 		The Board's functions include: setting and monitoring the Company's strategic direction in conjunction with management, review of performance against targets and objectives, and appropriate monitoring of compliance activities, and also reporting to shareholders on the director and performance of the Company.
			The CEO, supported by members of senior management, is responsible for the day-to-day management of the Company's affairs and the implementation of strategy and policy initiatives.
			The Board Charter is available on RTG Mining Inc.'s website at www.rtgmining.com
1.2	 A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive, or putting someone forward to for election, as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. 	Yes	 The Company complies with this recommendation as per the Remuneration and Nomination Committee Charter – section 2 (available on the Company's website) which provides that the Committee will: undertake appropriate checks (including bankruptcy, character, criminal record and education history) before appointing or putting forward a candidate for director; and ensure that security holders will be provided with all material information on prospective board appointees. Director's biographical details, including relevant qualifications, experience and the skills they bring to the Board are detailed on the Company's website and within the Company's 2024 Annual Financial Report (Directors' Report). Details of any other listed company directorships currently held are also provided within the 2024 Annual Financial Report (Directors' Report). All material information relevant to whether or not to elect or re-elect a Director is provided to the Company's shareholders as part of the information Circular for each annual general meeting of the Company.
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Yes	 Written agreements are in place with each Director and Key Management Personnel ("KMP") setting out the terms of their appointment. Each KMP enters into a service contract which sets out the material terms of employment, including a description of position and duties, reporting lines, remuneration arrangement and termination rights and entitlements. In accordance with the TSX Listing requirements, each Director retires at each annual general meeting of the Company and is then eligible for re-election.

1.4	The Company Secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		The appointment of the Company Secret Secretary is accountable directly to the proper functioning of the Board and a re matters.	Board	through	the C	hairman,	on all matte	rs to do with the
			The Company Secretary has a direct lir is responsible for supporting the proper to, providing advice on governance and minutes.	functi	ioning of	the Bo	oard, whic	h includes, l	but is not limited
1.5	A listed entity should:		The Board has a diversity policy in plac						
	(a) have and disclose a diversity policy:		diverse mix of skills and talent amongst performance. A copy of the Company's						
			www.rtgmining.com .	Diver	Sity I Olic	,y 15 UI	3010360 0		any s website
	 (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: 	No	At this stage of development, measurat been established by the Board, howeve merit, by assessing whether a person's	er, the	Compar	iy mak	tes its app	ointment de	cisions based on
			does not discriminate based on gender	, age,	ethnicity	or cul	tural back	ground.	
	1) the measurable objectives set for that	No	The Company workforce gender profile	as at	31 Dece	mber i	is set out	in the follow	ing table:
	period to achieve gender diversity;			Male	Female	Total	Male (%)	Female (%)	Total (%)
	 the entity's progress towards achieving 		Board	5	1	6	83	17	100
	those objectives; and		Senior management positions*	2	-	2	100	-	100
	3) either:		Other positions	-	2	2	-	100	100
	A. the respective proportions of men and		Total	7	3	10	70	30	100
	women on the board, in senior		* Senior management positions	include	e the Chie	f Finan	cial Officer	and Chief Op	perations Officer.
	executive positions and across the whole workforce (including how the		Throughout the year there w	as 1 v	voman th	at helo	d a positic	n on the Bo	ard:
	entity has defined "senior executive for these purposes); or		Justine Magee – P	reside	ent, CEO	and E	xecutive I	Director.	
	B. if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.		The Company has in place a Diversity F development. As the Company's operat of measurable objectives for achieving following:	tions of	levelop,	it will c	consider tl	ne adoption	and the setting
			a) promoting flexible work arrang	lemen	ts:				

If the entity was in the S&P/ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity

	in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.		 c) recruiting and retaining a workforce from a broad pool of candidates with diversified backgrounds and experiences; and d) rewarding and maintaining high performing employees and encouraging the development of skills and experience. RTG is not a relevant employer under the Workplace Gender Equality Act 2012 (Cth) as it is not a higher education provider or an employer of 100 or more employees in Australia.
1.6	 A listed entity should: Yes a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. 	Yes	 The Board, with the assistance of the Remuneration and Nomination Committee, monitors its performance and the performance of Directors and Board Committees throughout the year. This may occur through an internal review led by the Chairman or be performed with the assistance of external advisors as considered appropriate. The process for evaluation has remained in-house and informal during the year, with one formal review of the Board, its Committees and individual directors being undertaken by the Remuneration and Nomination Committee Charter provides that disclosure is made at the end of each reporting period whether a performance evaluation was undertaken in that period in accordance with that process. We refer readers to the 2024 Annual Financial Report (Directors' Report).
1.7	A listed entity should:	Yes	During the reporting period performance reviews of KMP were carried out on an informal basis.
	 (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and 		We refer readers to the 2024 Annual Financial Report (Directors' Report).
	(b) disclose for each reporting period, whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.		

	Principle 2: Structure the board to be effective and add value								
	ASX recommendations	Check		Evidenc	e of compliance	/comments/s	uggested amer	ndments	
2.1	The board of a listed entity should:	Yes	The Company cor Nomination Comn	nittee compri	sing Mr Robert S	cott, Mr Šean			
	(a) have a nomination committee which:		considered indepe	endent Non-E	Executive Director	ſS.			
	 has at least three members, a majority of whom are independent directors; and 		The Remuneration		ation Committee	Charter is disc	losed on RTG's	website	
	(2) is chaired by an independent director,		The members of t	he Committe	e and their attend	lance are disc	losed in the 202	4 Annual Finano	ial Report
	and disclose:		(Directors' Report).					•
	(3) the charter of the committee;								
	(4) the members of the committee; and								
	(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings								
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that	Yes	Director/Skills	Capital Markets	Resources Industry	Mining / Geology	Finance / Accounting	Risk, Legal	Listed
				Markets	maastry	Geology	Accounting	and Commercial	Company
-	the board currently has or is looking to achieve in its		Michael Carrick	warkets	√	Geology	Accounting		
-			Justine Magee			Geology			
-	the board currently has or is looking to achieve in its		Justine Magee Robert Scott			Geology			
	the board currently has or is looking to achieve in its		Justine Magee			Geology			

in the 2024 Annual Financial Report (Directors' Report) and on the Company website (<u>www.rtgmining.com</u>).

2.3	A listed entity should disclose:	Yes	The position of each director and as to whether or not they are considered to be independent is set out below:				
	 (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. 		Michael Carrick Justine Magee Robert Scott Philip Lockyer Sean Fieler Kenneth Caruso The Independence of c	Position Chairman President & CEO Non-Executive Lead-Director Non-Executive Director Non-Executive Director Non-Executive Director directors is set out in the 2024 Annual also discloses the names of director length of service.			
2.4	A majority of the board of a listed entity should be independent directors.	Yes	independent. All Directors having a c from the Board meeting	omprises a majority of independent of conflict of interest in relation to a pai g before commencement of discuss action 3 of the Board Charter found of	rticular item of busines ion on the topic.	s must absent themselves	
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	No	considers that Mr Carri of his duties to the Con Company, composition Carrick's extensive exp that Mr Carrick is the m integrity to discharge it Governance Policies, t independent director sl Director on 30 October The role of Chairman a position of Chairman o	ecognises the benefit of having an ir ick retains independent judgment su mpany. The Board has had due rega n of the current Board (with a majori berience in managing companies in nost suitable person to act as chair is duties and responsibilities as a Bo the Chair of the Board should be incl hould be appointed as "Lead Director r 2015. and CEO are not exercised by the s if the Board and Ms Magee holds th ection 3 of the Board Charter found of	uch that it does not inte ard to the current size a ty of directors being ind the resources industry and believes that it car bard. Under the Canad lependent; and where to or". Mr Robert Scott was ame individual. Mr Car e office of CEO.	rfere with the discharge and structure of the dependent) and Mr . The Board considers maintain a high level of an Corporate his is not appropriate, an as appointed as Lead	

2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	Yes	The Company has procedures in place to provide new Directors with any information they may request and provide direct access to the Company Secretary and KMP available to any new appointee. The Remuneration and Nomination Committee reviews the skills and experience of prospective Directors in order to ensure appropriate development opportunities. Existing directors are encouraged to participate in appropriate professional development to develop and maintain the skills and knowledge needed to perform their role as Director. Each new Director is inducted into the Company's policies and processes on appointment. The Remuneration and Nomination Committee Charter can be found on the Company's website				
			(www.rtgmining.com).				
Princ	Principle 3: Instil a culture of acting lawfully, ethically and responsibly						
	ASX recommendations	Check	Evidence of compliance/comments/suggested amendments				
3.1	A listed entity should articulate and disclose its values.	Yes	The Company sets out its values in the Code of Conduct, available on the Company's website (<u>www.rtgmining.com</u>).				
3.2	 A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code. 	Yes	The Board has adopted a Code of Conduct, available on the Company's website (<u>www.rtgmining.com</u>), which sets out standards for appropriate ethical and professional behaviour that all Directors, management and employees are encouraged to comply with when dealing with each other, shareholders, customers and the broader community.				
3.3	 A listed entity should: (a) have and disclose a whistleblowing policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy. 	Yes	The Company sets out its whistleblowing policy in the Code of Conduct, available on the Company's website (<u>www.rtgmining.com</u>).				

3.4 A listed entity should:

- The Company sets out its anti-bribery and corruption policy in the Code of Conduct, available on the Company's website (<u>www.rtgmining.com</u>). Yes
- (a) have and disclose an anti-bribery and corruption policy; and
 (b) ensure that the board or committee of the board is informed of any material breaches of that policy.

	ASX recommendations	Check	Evidence of compliance/comments/suggested amendments
4.1	 ASX recommendations The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of corporate reporting, including the processes for 	Yes	Evidence of compliance/comments/suggested amendments The Risk and Audit Committee currently comprises: Robert Scott (Non-Executive Lead Director, Chair of the Risk and Audit Committee); Phil Lockyer (Non-Executive Director); and Sean Fieler (Non-Executive Director). All members are independent within the meaning of Canadian Securities National Instrument 52-110 and CGC Principles and Recommendations. Each of the members is financially literate under Section 1.5 of Canadian Securities National Instrument 52-110. Details of each members' experience and education is available on RTG's website and within the Company's 2024 Annual Financial Report. A copy of the Company's Risk and Audit Committee Charter can be found on the Company's website (www.rtgmining.com), and experience of the Committee together with details of their attendance at meetings held during the reporting period, are included within the Directors' Report contained within the 2024 Annual Financial Report. The Committee met two times during the reporting period, with those members appointed at the time attending each of the meetings. Section 3 Risk and Audit Committee Charter determines the composition of the committee.

- The board of a listed entity should, before it approves As a foreign registered company, RTG is not required to comply with section 295A of the Corporations Act 4.2 Yes the entity's financial statements for a financial period, with respect to declarations in relation to financial statements by the chief executive officer and chief receive from its CEO and CFO a declaration that, in financial officer. However similar certificates are issued when required under Form 52-109F1 on the TSX their opinion, the financial records of the entity have for the CEO and Interim CFO declaring that accounts have been reviewed, are fairly represented and are been properly maintained and that the financial without misrepresentation onto the Canadian compliance network SEDAR and can also be viewed on the statements comply with the appropriate accounting Company's website (www.rtgmining.com). standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.
- **4.3** A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.

Yes The Company's Continuous Disclosure policy, available on the Company's website (<u>www.rtgmining.com</u>) explains the process carried out before information is released to the market.

Principle 5 : Make timely and balanced disclosure

	ASX recommendations	Check	Evidence of compliance/comments/suggested amendments
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	Yes	The Board has adopted a Policy on Continuous Disclosure which is available on the Company's website (<u>www.rtgmining.com</u>). The policy raises awareness of the Company's obligations under the continuous disclosure regime; establishes a process to ensure that information about the Company, which may be market sensitive and which may require disclosure, is brought to the attention of the person primarily responsible for ensuring that the Company complies with its continuous disclosure obligations in timely manner.
5.2	A listed entity should ensure that its board receives copies of all material announcements promptly after they have been made.	Yes	In accordance with the Company's Continuous Disclosure Policy, available on the Company's website (<u>www.rtgmining.com</u>), the board receives copies of material announcements promptly after they have been made.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcement Platform ahead of the presentation.	Yes	In accordance with the Company's Continuous Disclosure Policy, available on the Company's website (<u>www.rtgmining.com</u>), the board will release a copy of the presentation materials for any new and substantive investor or analyst presentation ahead of the presentation.

	ASX recommendations	Check	Evidence of compliance/comments/suggested amendments
6.1	A listed entity should provide information about itself and its governance to investors via its website.	Yes	The Company keeps investors informed of its corporate governance, financial performance and prospects via its website (www.rtgmining.com). Investors can access copies of all announcements to the ASX/TSX, notices of meetings, annual reports and financial statements, investor presentations via the "Investor" tab, and can access general information regarding the Company and structure of the business under the "About Us" and "Projects" tabs. Investors can access information about the Company's corporate governance practices via the "Governance" page of the website.
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	Yes	The Company conducts regular investor briefings, roadshows, site visits and attends regional and industry specific conferences in order to facilitate effective two way communication with investors and other financial market participants. Access to Directors and KMP is provided at these events, with separate one-on-one or group meetings offered wherever possible. The presentation material provided at these events is posted on the Company's website (www.rtgmining.com), which also provides the opportunity for interested parties to join the mailing list to receive regular updates from the Company.
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Yes	 The Company facilitates communications with shareholders at meetings by: Ensuring the attendance of a representative of the Company's auditors at the Company's AGM to respond directly to questions on audit related matters; and Directing shareholders to raise any questions with the Company through the Company's website or through direct communication with Company personnel at Company meetings.
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Yes	The person chairing the meeting ascertains the true will of the security holders attending and voting at the meeting, either in person or via proxy and conducts a poll where necessary.

- **6.5** A listed entity should give security holders the option to Yes receive communications from, and send communications to, the entity and its security registry electronically.
- The Company welcomes electronic communication from its shareholders via its email address (<u>reception@rtgmining.com</u>). In addition, details of ASX announcements and Company reports are distributed to interested parties via email as well as being uploaded to the website (<u>www.rtgmining.com</u>).

The Company's share registry also engages with shareholders electronically. Shareholders can register with Computershare to access their personal information and shareholdings via the internet.

Principle 7: Recognise and manage risk

management framework.

	ASX recommendations	Check	Evidence of compliance/comments/suggested amendments
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which:	Yes	The Company currently has a Risk and Audit Committee. Its current members are Mr Robert Scott (Chair of the Risk and Audit Committee), Mr Philip Lockyer and Mr Sean Fieler, all of whom are considered independent.
	 (1) has at least three members, a majority of whom are independent directors; and 		The Directors have significant experience in, and understanding of, the industry in which the Company operates and the risks associated with public companies in the mining industry, to perform the functions associated with risk under the various Charters.
	(2) is chaired by an independent director, and disclose:		A copy of the Risk and Audit Committee Charter can be found on the Company's website (<u>www.rtgmining.com</u>).
	(3) the charter of the committee;		Details of meetings for the year are set out in the 2024 Annual Financial Report (Directors' Report)
	(4) the members of the committee; and(5) as at the end of each reporting period, the		As part of its primary duties and responsibilities, the Risk and Audit Committee identifies and monitors the management of the principal risks that could impact the financial reporting of the Company.
	number of times the committee met throughout the period and the individual attendances of the members at those meetings; or		The Risk and Audit Committee discusses significant financial risk exposures and the steps management has taken to monitor, control, and report such exposures. The review includes a consideration of any significant findings prepared by the external auditor together with management's responses.
	(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk		

7.2	 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place. 	Yes	Risk management is also carried out by management and the Board under policies approved by the Board. The Board also provides regular guidance for overall risk management, including guidance on specific areas, such as mitigating foreign exchange, interest rate and credit risk. Management is required to periodically report to the Board as to adherence to policies, guidelines and limits approved by the Board for management of risks. The Board undertakes an annual review of the Company's risk management policies and procedures to ensure that it complies with its legal obligations and can effectively manage its material business risks.
7.3	 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes. 	Yes	The Company does not maintain an internal audit function. However, the Board and Risk and Audit Committee maintain oversight of organisational risks including financial risks. The Risk and Audit Committee is charged with reviewing and improving the Company's risk management framework and internal control processes.
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	Yes	RTG outlines the risks it is exposed to in the Code of Conduct.

Principle 8: Remunerate fairly and responsibly					
	ASX recommendations	Check	Evidence of compliance/comments/suggested amendments		
8.1	The board of a listed entity should:	Yes	The Company does have a Remuneration and Nomination Committee, made up of the following:		
	(a) have a remuneration committee which:		Robert Scott (Non-Executive Lead Director, Chair of the Remuneration and Nomination Committee)		
	 has at least three members, a majority of whom are independent directors; and 		 Phillip Lockyer (Non-Executive Director) Sean Fieler (Non-Executive Director) 		
	(2) is chaired by an independent director,		A copy of the Company's Remuneration and Nomination Committee Charter can be found on the Company's website (<u>www.rtgmining.com</u>).		
	and disclose:				
	(3) the charter of the committee;		The 2024 Annual Financial Report (Directors' Report) contains details of the number of times directors met during the reporting period and the attendance at those meeting by each of the members.		
	(4) the members of the committee; and				
	(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings				

8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non- executive directors and the remuneration of executive directors and other senior executives.	Yes	The structure of Non-Executive Director remuneration is clearly distinguishable from that of Executive Directors and other KMP. Non-Executive Directors are remunerated on a fixed fee basis for time and responsibility as part of an aggregate pool of remuneration approved by shareholders. No incentives are in place for non-executive Directors.
			KMP (including Executive Directors) are remunerated on an annual basis on a combination of total fixed remuneration (i.e. cash base salary, superannuation and the value of any fringe benefits provided) and variable "at risk" components; i.e. short term incentive ("STI") and long term incentive ("LTI").
			The STI variable component is designed to encourage and reward superior performance in a manner which aligns the element of remuneration with the creation of shareholder wealth. The LTI variable component is designed to incentivise and motivate key management personnel (KMP) to pursue the long term growth and success of the Company.
			Grant of the STI is based on achievement of Company key performance measures and personal performance measures as assessed on an annual basis. Awards of LTI's are dependent on the specific performance hurdle being achieved during the vesting period.
			Further details regarding remuneration practices can be found in the 2024 Annual Financial Report (Directors' Report).
8.3	A listed entity which has an equity-based remuneration scheme should:	Yes	RTG executives are remunerated under the Loan Funded Share Plan. Under the Company's Insider Trading Policy, employees are prohibited from Short-Selling, the use of Puts and or Calls which would limit the economic risk of participating in the Plan (Clause 5) on the Company's website. (www.rtgmining.com)
	(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and		
	(b) disclose that policy or a summary of it.		